



COMMUNITY REUSE ORGANIZATION

*two states, one future*

# Almost 30 Years of CRO Success

## September 11, 2019

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**SRSCRO President/CEO**





# CRO Foundational Functions

Community Reuse Organizations are DOE recognized organizations who serve three foundational functions;

- Collaboratively represent affected communities surrounding DOE sites
- Promote opportunity for workforce re-training and restructuring
- Support and work towards the economic development of affected communities



# CRO Guiding Policy and Direction

- Section 3161, National Defense Authorization Act 1993, “DOE Defense Nuclear Facilities Work Force Restructuring Plan”
- Interim Planning Guidance for Contractor Work Force Restructuring – 1998
- Title 10 Code of Federal Regulation Part 770, “Transfer of Property at Defense Nuclear Facilities for Economic Development” - Feb. 29, 2000, as amended Nov. 13, 2013



# CRO Guiding Policy and Direction

- Policy and Planning Guidance for Community Transition Activities – Federal Register 1997
  - Like the Department of Defense, DOE has developed a financial assistance program that, for the most part, consists of awards to broadly representative, community reuse organizations (CROs) who either expend or sub-award the funds for projects to stimulate the local economy under an approved Community Transition Plan developed with public input.
- Owen Amendment, Disposition of Excess Personal Property – 2003
  - The purpose of this memorandum is to provide guidance to CROs and DOE Field Offices regarding the disposition of excess personal property.





# Existing Community Reuse Organizations

## Actively functioning as Designated CROs

- Tri-City Development Council (TRIDEC) – Hanford site
- Community Reuse Organization of East Tennessee (CROET) – Oak Ridge Site
- Paducah Area Community Reuse Organization (PACRO) – Paducah Site
- Southern Ohio Diversification Initiative (SODI) – Portsmouth Site
- SRS Community Reuse Organization (SRSCRO) – Savannah River Site

## Previously functioning as Recent Designated CROs

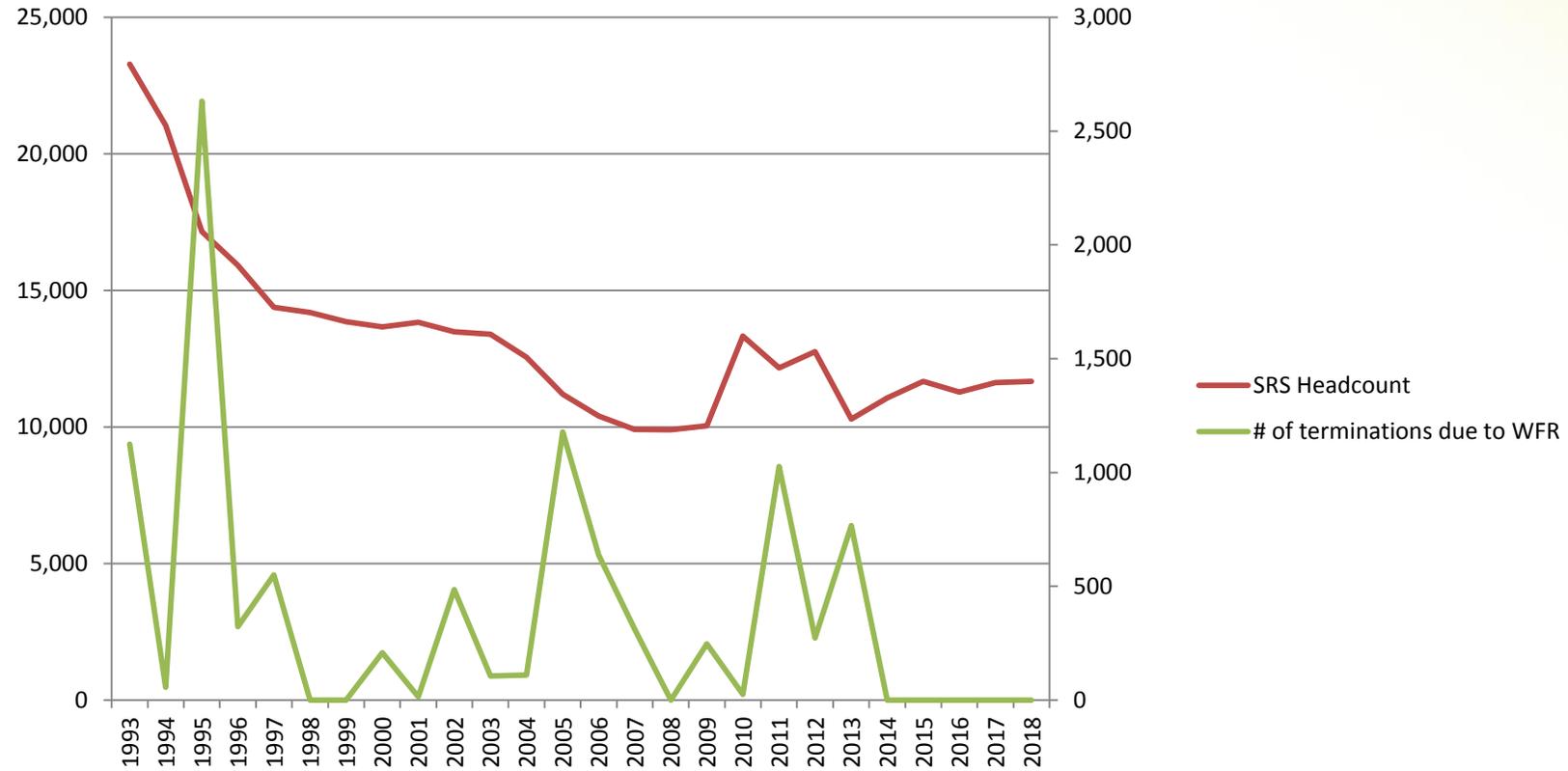
- Regional Development Corporation (RDC) – Los Alamos Site
- Miamisburg Mound Community Improvement Corporation (MMCIC), now Mound Development Corporation (MDC) – Mound Site
- Regional Development Alliance, Inc. (RDA) - Idaho National Laboratory Site





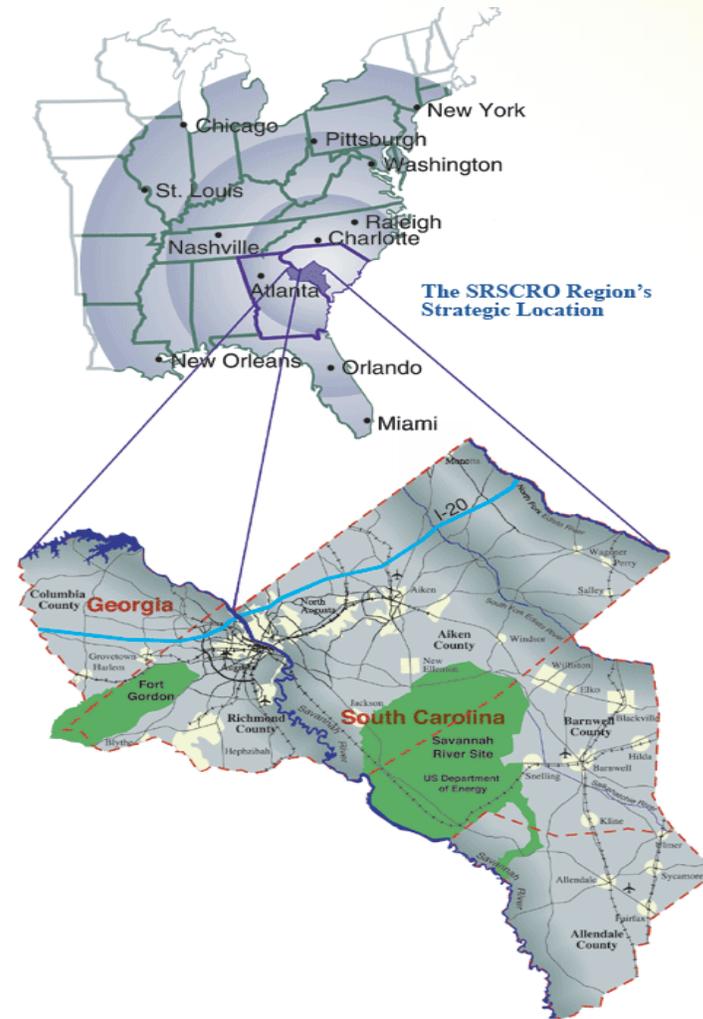
# SRS Employee Headcount

## 1993-2018



# A Regional Organization

- Board = 22 members (11 from each state)
- Five Counties, Two States
- Designated by DOE-SR as the CRO for SRS
- Private Non-Profit 501 (c) 3
- Funding – Non-Federal Operating Dollars



# SRSCRO Main Focus Areas

- **Economic Development**
  - Asset Transition Program
  - New SRS Missions
  - Continue Current Missions
  - HLW Reclassification Efforts
- **Workforce**
  - Nuclear Workforce Initiative (NWI®)
  - Regional Workforce Efforts (Manufacturing, Health Care, Cyber, etc.)
- **Community Issues**
  - SRS Economic Impact Study
  - Facilitate SRS Advocacy
  - Coordinate DOE Issues/Policies with other CROs, ECA, and other Organizations



# Assets Transition Program

## What is it?

- Mutual agreement between Department of Energy and SRS Community Reuse Organization (SRSCRO) – officially known as *Savannah River Site Asset Transition Plan for Economic Diversification*, signed in December 2005, revised May 2012
- Allows for official transfer of selected excess personal property and related personal property assets from SRS to SRSCRO
- Bottom line is most DOE assets are 60 years old, and not suitable for modern competitive business, so the large majority of assets get liquidated for cash.
- How we do this more efficiently is a constant process, striving for more efficiency for SRSCRO as well as the SRS Contractors, at the same time managing DOE's risks.



# ATP Process

- **Asset Transition Program**

- Excess personal property will be picked-up from the N-Area laydown yard or other designated area by SRSCRO. Any loading will be accomplished by DOE-SR contractor personnel in the N-Area laydown yard. Inter-organizational hand offs, double handling, rework, process defects (more paper than assets) - "spend a dollar to take out a nickel's worth of trash"

- **Asset For Removal Projects**

- New Way - SRSCRO counts, tags, loads and transports - SRSCRO self-performs. SRSCRO will perform these designated services in return for the identified assets. Lower margin for SRSCRO, but assets received quicker and in better condition

- **Asset For Services Projects**

- Targeting "non-traditional" assets by taking assets out of M&O contract. Takes advantage of SRSCRO lower labor cost -SRSCRO is doing the work previously performed by the M&O - removal, transport, counting, bagging, etc.- risks are managed. SRSCRO works under DOE CTM and real estate license, uses OSHA processes - OSHA vs. 10CFR851. SRSCRO willingness to expand capabilities to increase volume/revenue



# SRSCRO 5-Year Community Investments

<u>2014</u>	<u>2015</u>	<u>2016</u>
\$1,102,163	\$858,579	\$529,841
<u>2017</u>	<u>2018*</u>	<u>5-Year Total</u>
\$715,380	\$1,275,428	\$4,481,391

\*Includes obligated match funds

## Typical Projects

- Point Salkehatchie Industrial Park
- Regional Workforce Study
- Career Connection Forum – Manufacturing & Cyber
- Asset Revitalization
- Sage Mill Industrial Park
- SRS Economic Impact Study
- TechNet Augusta
- Congressional Staffer Workshop
- Nuclear Science Week Educational Outreach
- Unisys Project



# Real Estate License Agreement

- Use designated space within, or around, certain Government- owned facilities at SRS
- Grants permission to use designated structures, together with ingress and egress, for purposes of preparing and removing such real property structures, installed equipment and/or related personal property for transfer to SRSCRO as personal property



# DOE Real Property and CROs



United States Government Accountability Office

Report to the Chairman, Subcommittee on Energy and Water Development, Committee on Appropriations, U.S. Senate

February 2015

## DOE REAL PROPERTY

Better Data and a More Proactive Approach Needed to Facilitate Property Disposal

- The primary non-federal recipients of properties for which EM was responsible are CROs, though some local governments have also received EM property.
- DOE should develop and document an approach to property transfer consistent with DOE's policy to identify and transfer properties appropriate for economic development, including clearly defining who is responsible for identifying those properties, when they should be identified, and how.



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NUCLEAR WASTE MANAGEMENT INITIATIVE  
Doing Our Due Through Collaboration  
THE COMMUNITY REUSE ORGANIZATION



# CRO Benefits

- **Facility Reuse and Property Transfer**
- **Direct Community Investments**
- **Coordinate/Facilitate Community Leaders Meetings**
- **Site Specific Studies and Reports**
- **M&O Cost Avoidance**
- **Lower Labor Costs**
- **Low Cost Fiscal Agent for Grants**
- **DOE Site Advocate**
- **Congressional Interaction**

